





Leadership for Experts in Medicine and Health Care

"Are you prepared for the changes in the healthcare sector of tomorrow? What will be the impact of digital health, of new infrastructures and new economic boundaries in the health care system for your career? The Leipzig Heart Institute established in cooperation with the Leipzig Graduate School of Management an excellent postgraduate education course exactly focusing on these challenges and opportunities."

**Prof. Dr. Gerhard Hindricks** Managing Director Leipzig Heart Institute GmbH, Director of the Department of Electrophysiology at Leipzig Heart Center, University of Leipzig Medical Center

# Leadership for Experts in Medicine and Health Care

The medical science and health care sector are constantly changing. New technologies, evolving patient participation, cost pressure and the constant search for skilled staff form a tremendously complex environment. Given all these challenges, leaders are required to encourage and inspire their teams to work on the continuous improvement of quality, patient comfort and safety, while simultaneously maintaining an open and positive professional culture.

HHL is one of the oldest business schools in Germany, which was founded out of the disruptive changes in 1898. The discourse on changing business environments and leadership lies in our DNAI. Today, HHL is one of the leading business schools in Europe shaped by the mission "We educate effective, responsible and entrepreneurial business leaders through outstanding teaching, research and practice."

With the program "Leadership for Experts in Medicine and Health Care" we are happy to offer a unique opportunity of a business education combined with the latest state-of-the-art knowledge in medicine. In order to do this most effectively, we have the support of the Leipzig Heart Institute, a renowned organization within education, practice and research.

Together, we can create an atmosphere, where the participants get new impulses for their day-to-day work and create inspiring networks for future cooperation. We aim to equip our participants for their daily work with excellent and internationally renowned professors and lecturers, tailored methods as well as tried and tested approaches for teaching sustainable leadership. Assignments, case studies and practical exercises allow for a transformation of the theory into specific, practice-oriented skills and knowledge. Our program focuses specifically on interdisciplinary team work, efficient organization, innovation and new treatment strategies as well as personal and team development - designed for medical sience and health care experts of tomorrow



"Executives in the health care sector have to be equipped with a leadership skillset to successfully master the challenges of tomorrow. Together with the renowned Leipzig Heart Institute, we offer a profound and innovative leadership and management qualification. Our courses are based on state-of-the-art research with a practical approach and are delivered by highly experienced lecturers. The innovative course settings and the access to the inspiring HHL network complete this coherent program."

#### Prof. Dr. Henning Zülch

Vice Dean, Holder of the Chair of Accounting and Auditing and Academic Director of the M.Sc. programs at HHL Leipzig Graduate School of Management

## YOUR BENEFITS

# Learning objectives

Our program provides you with the unique opportunity to combine both, a state-of-the-art leadership education combined with the latest insights in medical sience and health care. We aim to help you develop the necessary skillset for your future as a leader in an international setting through interactive teaching sessions and the use of case studies. During informal get-togethers and discussion rounds you will be able to form lasting connections with experts and peers in your field.



"Leadership in medicine goes beyond 'simply' thriving to be the best physician in the team. In times of increasing patient numbers, cost pressure and new levels of competition, leaders have to steer their teams through changing environments and drive change and innovation themselves. This HHL-LHI Course provided me with several tools to engage these topics and helped me shaping my own agenda of leadership. On top of this, it served as a fantastic platform for networking with other professionals in the field."

## LEARNING OBJECTIVES

Deliver state-of-the-art medical service

Establish and maintain business excellence

Develop leadership skills and be part of an international network in health care and medicine

After the course participants will be able to:

## **COURSE AIM**

To provide an international executive education for health care experts focusing on leadership and medical excellence

"In the area of conflict between scarcity of resources, demographic change and increasing economication

demographic change and increasing economisation in medicine, the course program provides a structured entry into strategic planning in order to ensure the best possible care for patients in the healthcare world of tomorrow."

Dr. Maximilian von Roeder Department of Cardiology, University Medical Center - Helios endowed professorship "This is a good program for everyone who not only wants to perform but also wants to create."

**Dr. Marc Vorpahl** Helios University Medical Center Wuppertal

## **COURSE MODULES**

"The Leadership for Experts in Medicine and Health Care program is an important building block for physicians with aspirations of achieving a leadership position in their hospital or institution. Physicians spend almost all of their training learning about disease processes, but precious little time learning about leadership and management. This course will help prepare the medical leaders of tomorrow for new challenges and opportunities that they will encounter in leadership positions."

#### Prof. Dr. Michael A. Borger

Director of the Department for Cardiac Surgery at Leipzig Heart Center, University of Leipzig Medical Center

# **Overview of our modules**

The program lasts for 7 months and covers a wide range of topics within the following six modules:

#### **MODULE 1**

#### Strategy

#### Learning objectives

- \_ Understanding the challenges of
- the healthcare system and its stakeholders \_ Developing strategies for hospital units and
- aiding in overall hospital strategy development \_ Marketing current offers and developing new
- business within own departments

#### Course content

- \_ Fundamentals of business strategy
- \_ Challenges in health care markets (domestic and international)
- \_ Hospital strategy
- \_ Marketing in the healthcare sector (national/international)
- Basics of business development in hospitals

## MODULE 2

#### Leadership

#### Learning objectives

- \_ Conceptualizing the basics of leadership
- \_ Leading effectively by understanding the needs and values of one's employees
- Developing skills fo successfully lead diverse teams

#### **Course content**

- \_ Medical leadership vs. business leadership
- \_ Soft and hard skills for successful leadership
- \_ Managing diverse teams development within changing teams
- \_ Communication and time management
- Managing experts and high potentials employee talent management

## MODULE 3

#### Innovation

#### Learning objectives

- Developing an understanding of the different concepts, comparable terms and associated processes of a successful and sustainable innovation management process
- Evaluating the robustness of business models towards trends and uncertainties
- Identifying those areas of the organization that need to be improved to enhance its innovative performance
- \_ Using tools to design and capture innovation in a structured way
- \_ Know how to create a roadmap for business model innovation with concrete actions
- \_ Taking a customer perspective when designing innovation, integrate their feedback right from the start and opening up to external partners

#### **Course content**

- Providing an general overview of the concept of innovation
- Exploring the innovation space of an organization and identify the different dimensions in which organizations innovate
- Providing practical tools and empirical examples on how to search, select and implement innovative ideas
- Using the innovation process to enhance continuous learning within the organization
  Exercises for identifying techniques that help constitutions and traditional the dependence.
  - organizations and individuals to develop great ideas and innovations



## **MODULE 4**

#### Change Management and Communication

#### Learning objectives

- Effective, goal-oriented and persuasive communication
- Successfully leading one's department through a constantly changing working environment
- \_ Jointly engaging in and managing transformation
- Acting as a catalyst in transformation processes

#### Course content

- Communication as a leadership and performance tool
- \_ Communication in high performance teams
- Understanding the key concepts of change management, organizational development
- and transformation \_ Applying distinct frameworks and strategies for continuous transformation on the job
- Reflecting upon methods and instruments for initiating and accompanying transformation processes

## **MODULE 5**

#### Digitization

#### Learning objectives

- \_ Reflecting on the role, opportunities and challenges of digitization in today's daily work and tasks in the medical & healthcare sector
- Putting personal experiences and global trends of the digital age into perspective by learning adequate theoretical frameworks
  Developing a basic appreciation of the
- complexities of human development during times of fast-paced technological change;
- \_ Taking an innovator's perspective on digitalization in the medical & healthcare sector: leadership challenges and organizational prerequisites

#### **Course content**

- \_ Structured understanding about strengths, weaknesses, opportunities, and imminent threats of the digital age;
- \_ Transfer and reflection of the learned aspects of leadership, innovation and change management to/in the context of digital transformation in the medical and healthcare sector
- \_ Applying the learned concepts to real-world examples and make them meaningful to you

## **MODULE 6**

#### Field Trip: International players in medicine

#### Learning objectives

- \_ Understanding global challenges in cardiovascular medicine & reflect on learnings from the class
- \_ Getting new perspectives from different countries
- \_ Developing lasting international networks

#### **Course content**

\_ Global challenges and medical needs

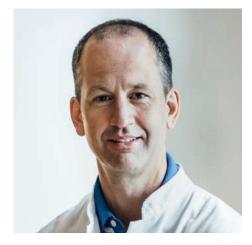
\_ Field trip to an international clinic abroad

- \_ Reflecting on own work
- environment and processes
- \_ Networking
- \_ Course Certificates

## **OUR PROFESSORS**

## Learn from renowned experts

Our faculty is a carefully selected combination of full-time resident professors at HHL, experts from the field of medical sience, health care medicine and guest lecturers who are renowned in their field.



## Prof. Dr. Michael A. Borger

Director of the Department for Cardiac Surgery at Leipzig Heart Center, University of Leipzig Medical Center



## **Prof. Dr. Tobias Dauth**

Alfried Krupp von Bohlen und Halbach Professorship in International Management at HHL Leipzig Graduate School of Management



#### **Prof. Dr. Gerhard Hindricks**

Managing Director Leipzig Heart Institute GmbH, Director of the Department of Electrophysiology at Leipzig Heart Center, University of Leipzig Medical Center



## **Dr. Claudia Lehmann**

Executive Director Center for Leading Innovation and Cooperation (CLIC) at HHL Leipzig Graduate School of Management



Prof. Dr. Timo Meynhardt

Holder of the Dr. Arend Oetker Chair of Business Psychology and Leadership at HHL Leipzig Graduate School of Management



## **Dr. Zined Nouns**

Managing Director at Helios Education Center Berlin

"Management and leadership training is somewhat missing in the current university education. Therefore, young doctors are not prepared for these tasks. The competitive world of medical healthcare needs leaders who have extensive experience in business skills and people skills. This course aims to ensure that future leaders are prepared for these tasks and to close the existing gap."

Prof. Dr. Friedrich Mohr

Former Managing Director Leipzig Heart Institute GmbH, former Director of the Department for Cardiac Surgery at Leipzig Heart Center,

University of Leipzig Medical Center



Prof. Dr. Friedrich Moh

Former Managing Director Leipzig Heart Institute GmbH, former Director of the Department for Cardiac Surgery at Leipzig Heart Center, University of Leipzig Medical Center



Prof. Dr. Anne-Katrin Neye

Chairholder for Human Resources Management & Business Governance at Martin Luther University of Halle-Wittenberg



**Prof. Dr. Ralf Kuhlen** Chief Medical Officer (CMO) Helios Health



## **Prof. Dr. Andreas Suchanek**

Holder of the Dr. Werner Jackstädt Chair of Economic and Business Ethics at HHL Leipzig Graduate School of Management



## Prof. Dr. Torsten Wulf

Professor and Academic Director for Strategy and Scenario Planning at HHL Leipzig Graduate School of Management, Professor for Strategic and International Management at Philipps University Marburg



Prof. Dr. Henning Zülch

Vice Dean, Holder of the Chair of Accounting and Auditing and Academic Director of the M.Sc. programs at HHL Leipzig Graduate School of Management

## **PROGRAM INFORMATION**

# **Practical information**

## **Program Dates**

The current dates of our program "Leaderhip for Experts in Medicial Sciences and Health Care" can be found on the program overview enclosed or on our website **www.hhl.de/lmh**.

## Language of Instruction

English

## **Program Venues**

HHL Leipzig Graduate School of Management Jahnallee 59, 04109 Leipzig

## **Registration**

Please register with the registration form enclosed using the following fax number +49 341 9851-833 or by e-mail to executive@hhl.de.

Please contact us for the receipt of continuing education credit points of the regional Chamber of Physicians.



## Your contact

**Jana Näther** Director Executive Education T +49 341 9851-838 M +49 160 1563843 F +49 341 9851-833 jana.naether@hhl.de

#### www.hhl.de/lmh





The LHI is an independent institute and a joint endeavor between the Heart Center Leipzig and Helios Kliniken. It provides management and administrative services, not only in science and research, but also in education and training, pertaining to the fi eld of modern medicine. It focuses on the development and transfer of new therapeutic methods & technologies, esp. in cardiac surgery, interventional cardiology and electrophysiology with close and unrestricted cooperation of industrial partners. LHI collaborates with teams comprising of multidisciplinary specialists with outstanding expertise in preclinical and clinical studies from the Heart Center Leipzig.

#### www.leipzig-heart.de



HHL, founded in 1898, was one of the very first business schools in the world. Ranked #1 in Germany and #5 worldwide in the field of Entrepreneurship, HHL belongs to the group of international leading management institutions. The goal of this university-level institution is to educate effective, responsible and entrepreneurially-minded leaders. In addition to HHL's international focus, a combination of theory and practice plays a key role in its educational approach. HHL stands out for its excellent teaching, clear research orientation and effective knowledge transfer into practice, as well as its outstanding student services.

www.hhl.de







## HHL Leipzig Graduate School of Management

Jahnallee 59 04109 Leipzig, Germany T +49 341 9851-60 F +49 341 9851-679 www.hhl.de